**V** Russia

Sales Network Companies

## **Footprint**

Nornickel is focused on the exploration, mining, and processing of minerals as well as the production and sale of non-ferrous and precious metals.

## **Regions of operation** across Russia

- Krasnoyarsk Territory
- Trans-Baikal Territory
- Arkhangelsk Region Murmansk Region
- Moscow
- Moscow Region
- Krasnodar Territory
- St Petersburg
- Saratov Region

Nornickel's core business units are vertically integrated metals and mining operations. Since 2020, the main Company's operations have been consolidated into divisions to accelerate decision making and improve accountability of production site management. In September 2024, two divisions Norilsk and Kola, comprising the Group's core operating assets, – were merged into the Polar Division to enhance operational efficiency and financial stability, streamline internal processes, and eliminate organisational barriers.



Sales Network Companies Trans-Baikal Division Trans-Baikal Territory **Transport Division** The Group also has an R&D facility based in Saint Petersburg, with branches in Norilsk and Monchegorsk. Other Group entities include geological enterprises, transport logistics entities with port terminals

auxiliary units.

The Group's operations are managed and coordinated by its parent company, PJSC MMC NORILSK NICKEL, incorporated in Dudinka, Krasnoyarsk Territory. The Company's Head Office is based in Moscow. As of the end of 2024, the Group comprised 105 companies, including foundations.