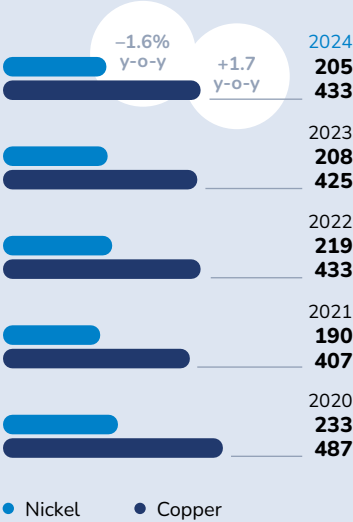


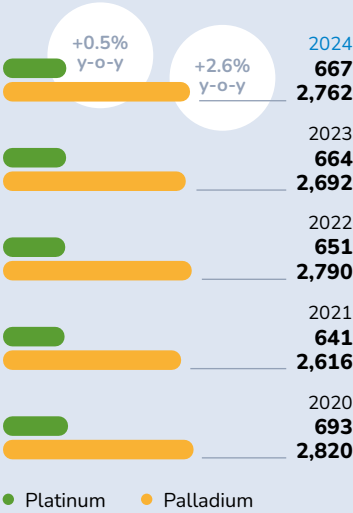
Performance highlights

Operational

Production of nickel and copper, from own feed (KT)

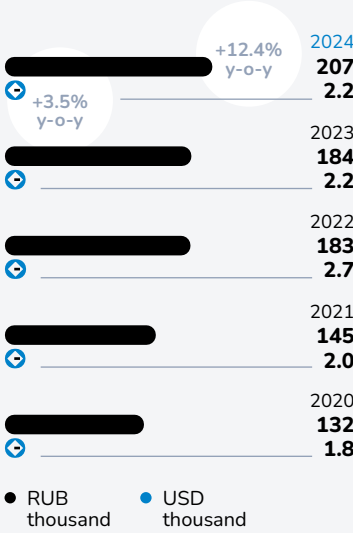


Production of palladium and platinum, from own feed (KOZ)

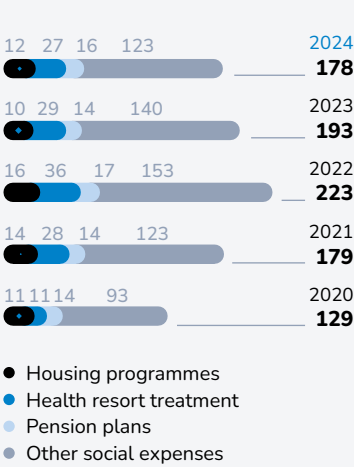


Sustainability

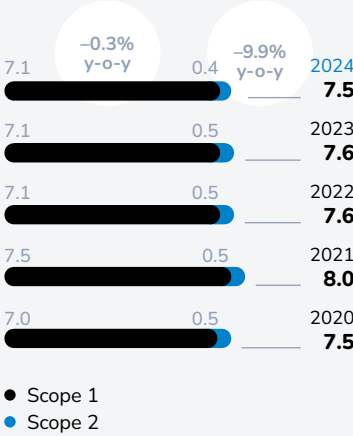
Average monthly salary



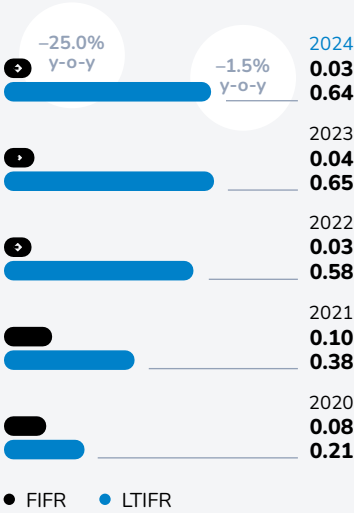
Social expenses for employees (USD MLN)



GHG emissions from production assets (MLN T)

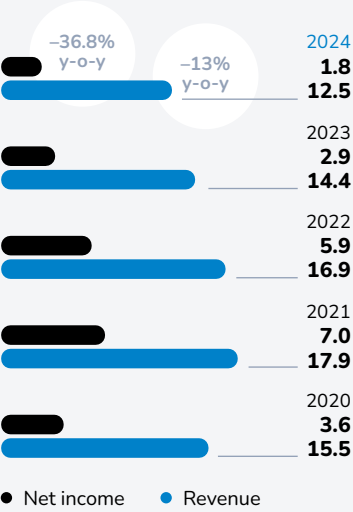


Injury rates (PER MILLION HOURS WORKED)

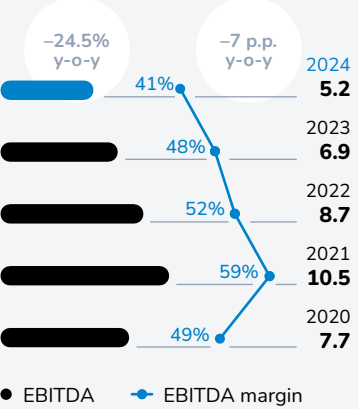


Financial

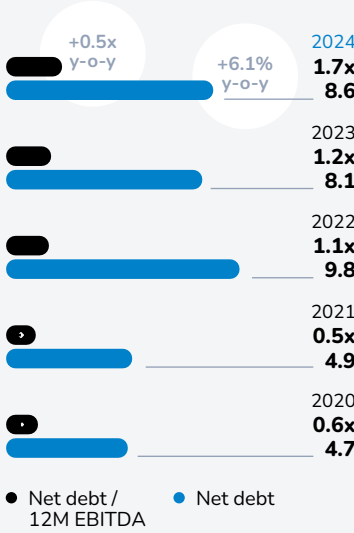
Revenue and net income (USD BN)



EBITDA and EBITDA margin (USD BN)



Debt (USD BN)



CAPEX (USD BN)

